

ASIA  
**No.1**  
CONFECTIONERY  
COMPANY

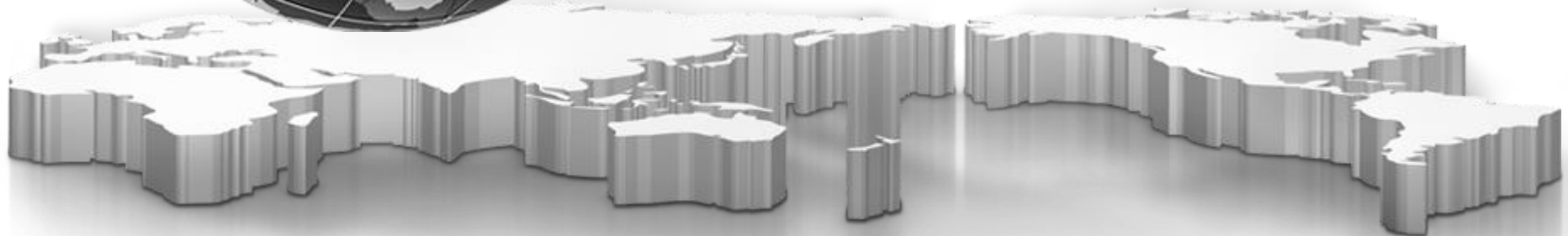


*LOTTE CONFECTIONERY*

# ***INVESTOR RELATIONS***

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**1<sup>ST</sup> Half of FY2016**



# Contents

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**II . Domestic Business**

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# I . Overview

- **History**
- **Business Expansion**
- **Sales & Profit (Consolidated)**

## Strengthening domestic business and accelerating overseas expansion since 1967 with CAGR of 16%

### Business Expansion (Green Field / M&A)

#### FY 2000~2005

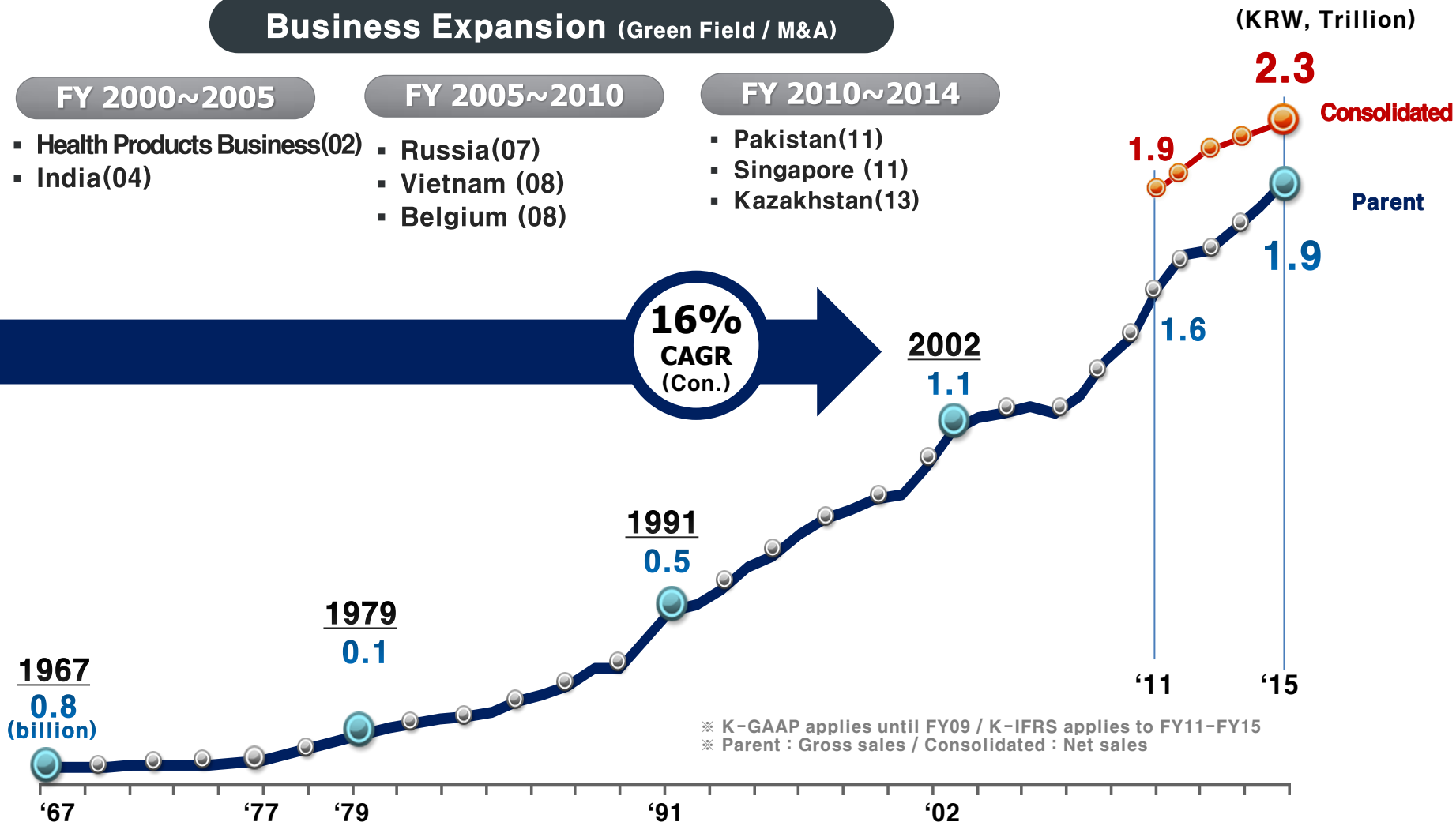
- Health Products Business(02)
- India(04)

#### FY 2005~2010

- Russia(07)
- Vietnam (08)
- Belgium (08)

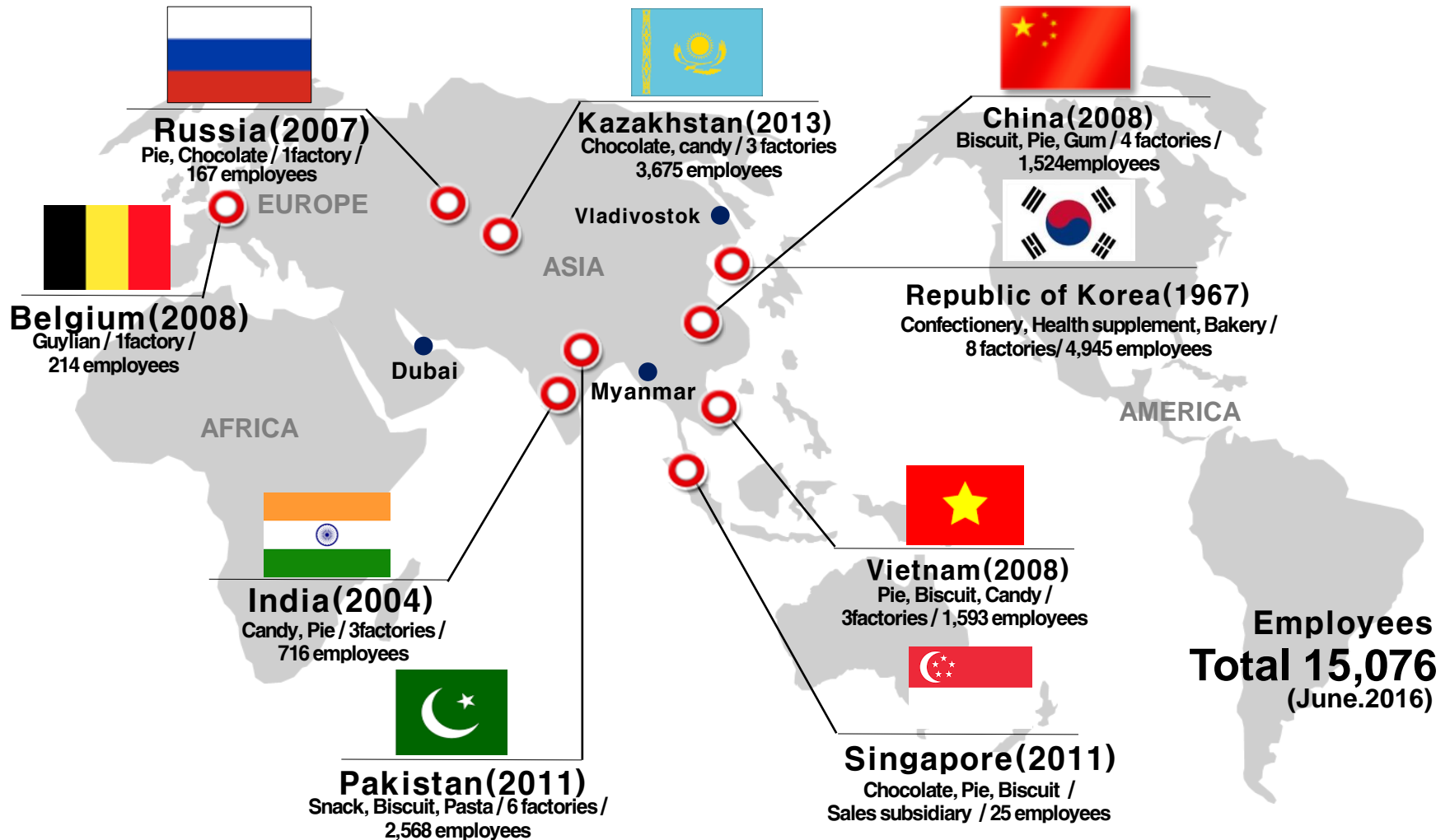
#### FY 2010~2014

- Pakistan(11)
- Singapore (11)
- Kazakhstan(13)

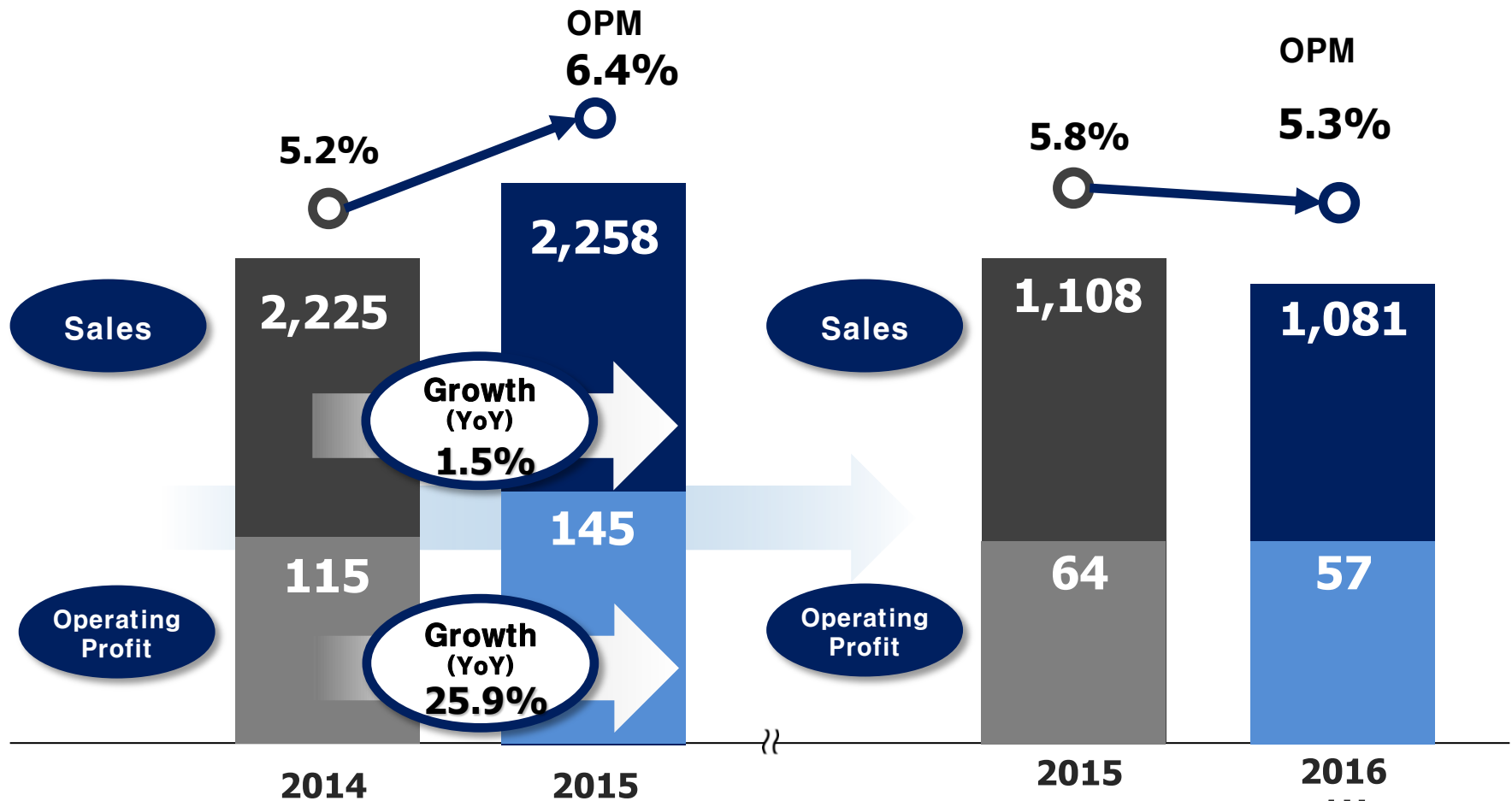


\* K-GAAP applies until FY09 / K-IFRS applies to FY11-FY15  
 \* Parent : Gross sales / Consolidated : Net sales

## Running 4 divisions with 8 plants in ROK / Expanding business into 8 countries over Asia & emerging markets



**FY14~FY15 sales increased by 1.5%, OP increased by 25.9%**  
**16.1H sales & OP slightly deviated from 15.1H**



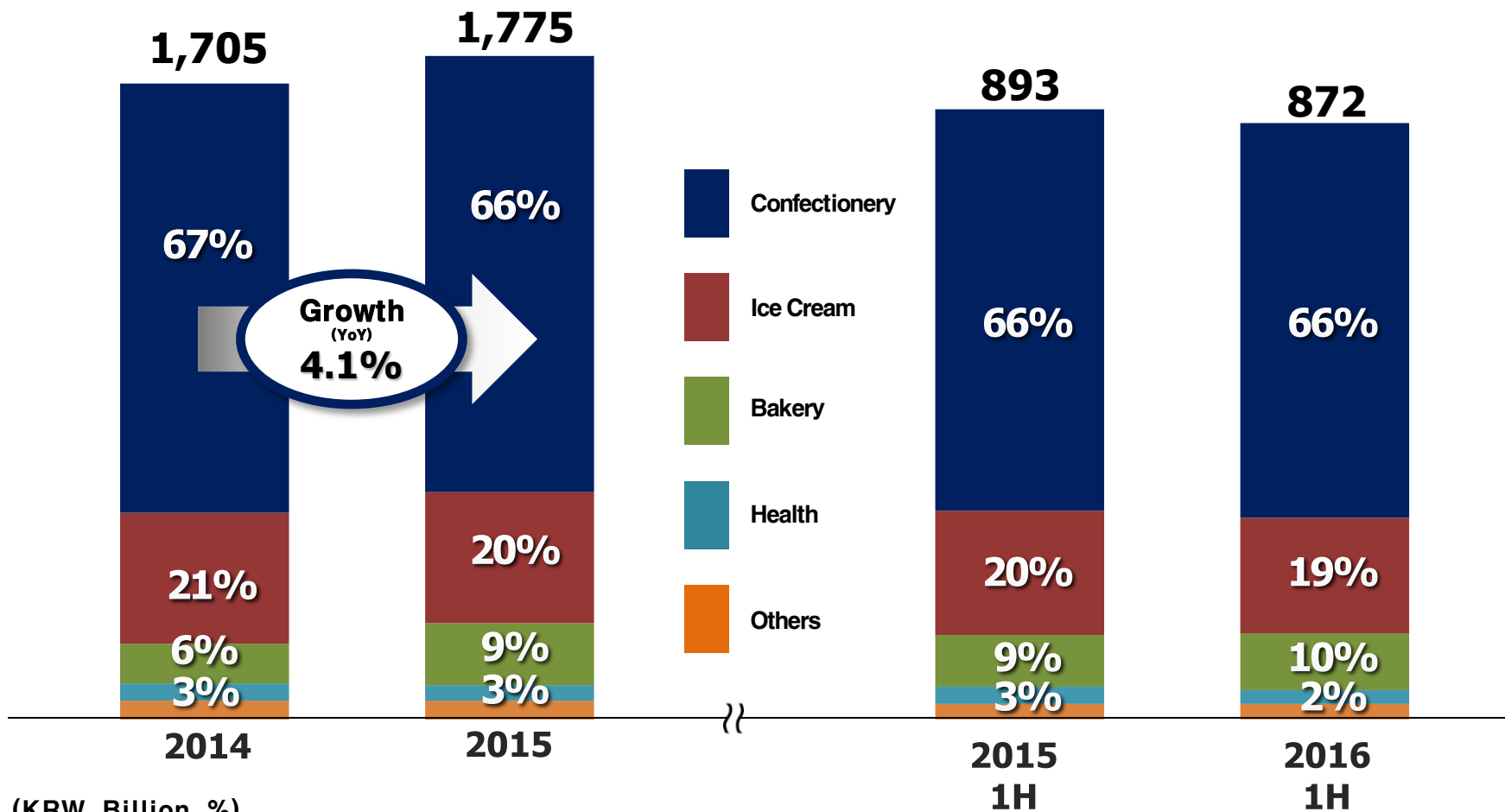
(KRW, Billion, %)

※ Consolidated results under K-IFRS

## **II . Domestic Business**

- **Business Portfolio**
- **Profitability**
- **Confectionery Business**
- **Ice Cream Business**
- **Bakery / Health Products Business**

**FY14~FY15 domestic sales increased by 4.1%**  
**Strengthening main business & Expanding new business**

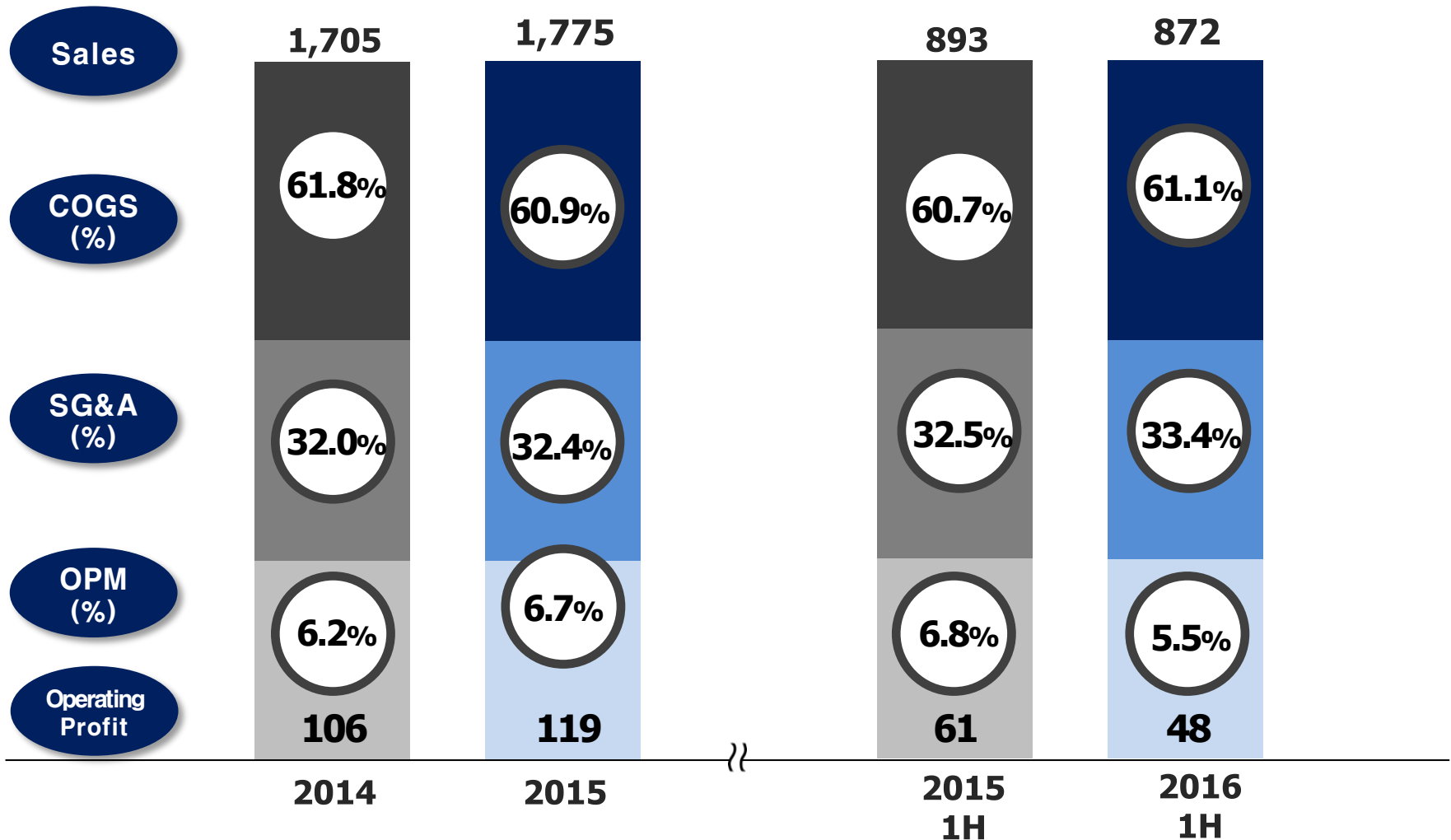


(KRW, Billion, %)

※Parent results under K-IFRS

## Focusing on improving profit structures – Targeting to achieve the global company level

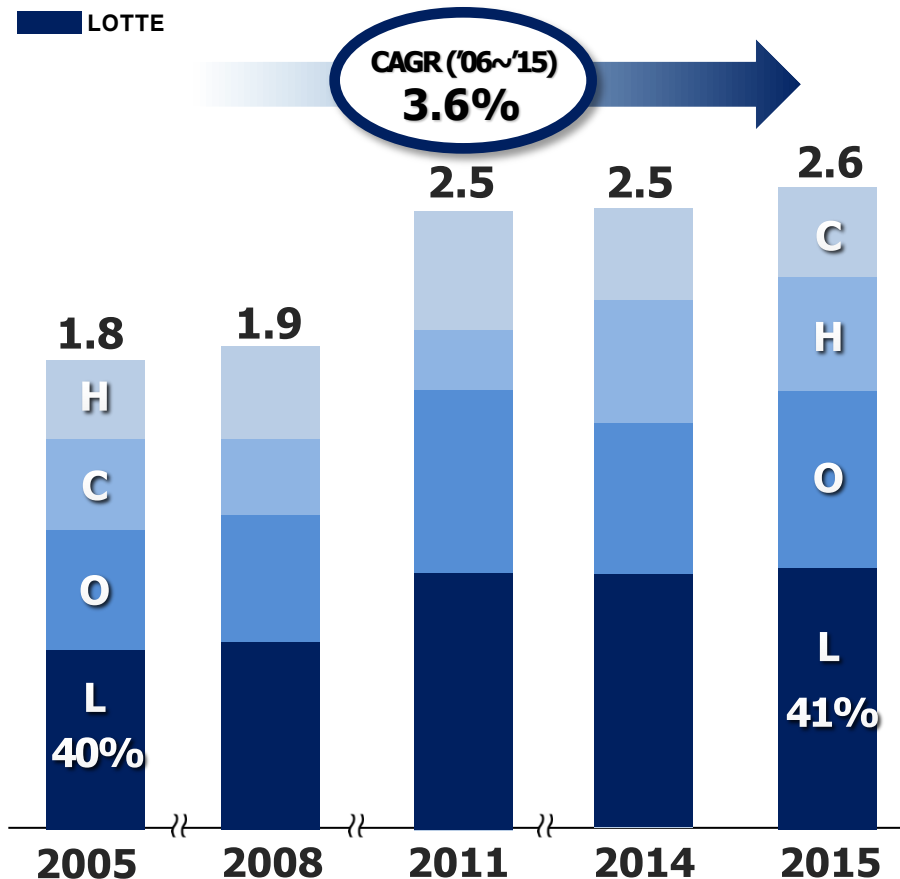
(KRW, Billion, %)



※ Parent results under K-IFRS

## Lotte as No.1 player, Strengthening premium & market-leading products

### Market & M/S Trend



(KRW, Trillion, %)

\* Market size : the estimate of top 4 companies' sales

### Elaborating Premium Brands



- Farm On the Road / Charlotte(Chocolate)

### Staying on Top of Trends



- Fortifying new type & concept products

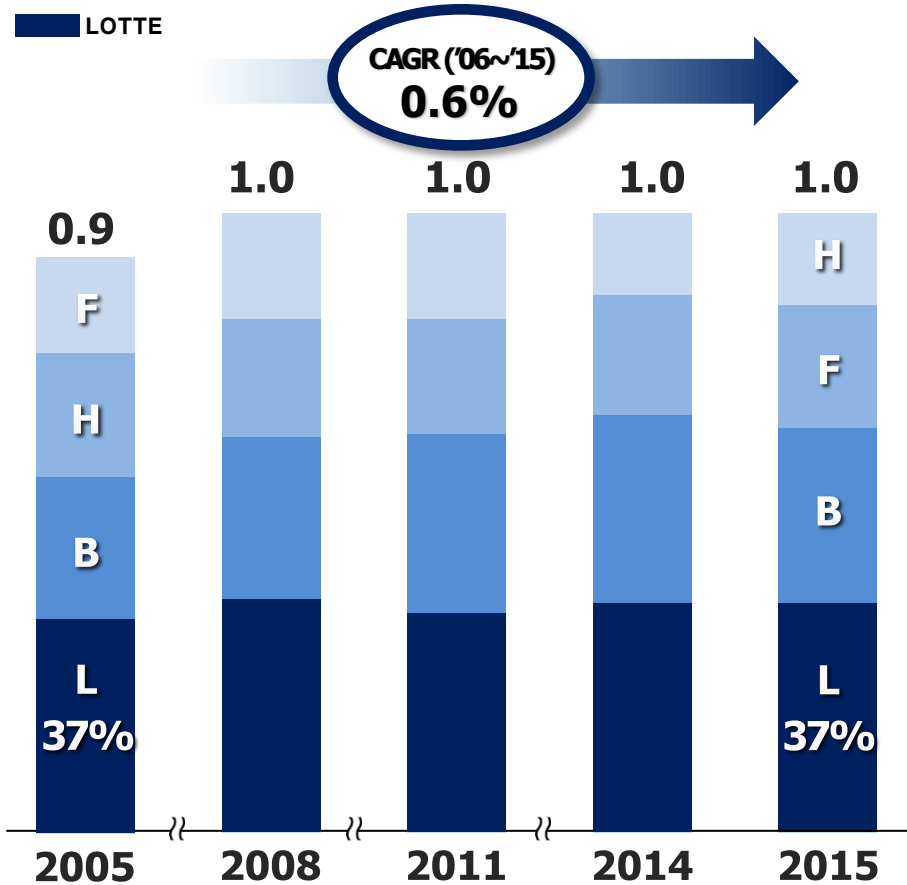
### Introducing Global Brands



- Allying with the global companies

## Lotte as No.1 player, launching premium & trendy products

### Market & M/S Trend



(KRW, Trillion, %)

\* Market size : the estimate of top 4 companies' sales

### Developing Premium Brand



- Premium Brand 'Buon Gelato' Renewal ('14)

### Diversifying Trendy Products



- Developing trend-leading products

### Enhancing Core Brand



- Enhancing core brand LINE-UP & marketing

## New growth engines- Bakery & Health supplement

### BAKERY

- Strengthening mass produced bread



- Renewing in-store bakery stores



Department Store



Mart

- Nurturing representative products



Natural Yeast Bread



Rice Bread

### HEALTH PRODUCTS

- Developing new materials



- Diversifying sales channels

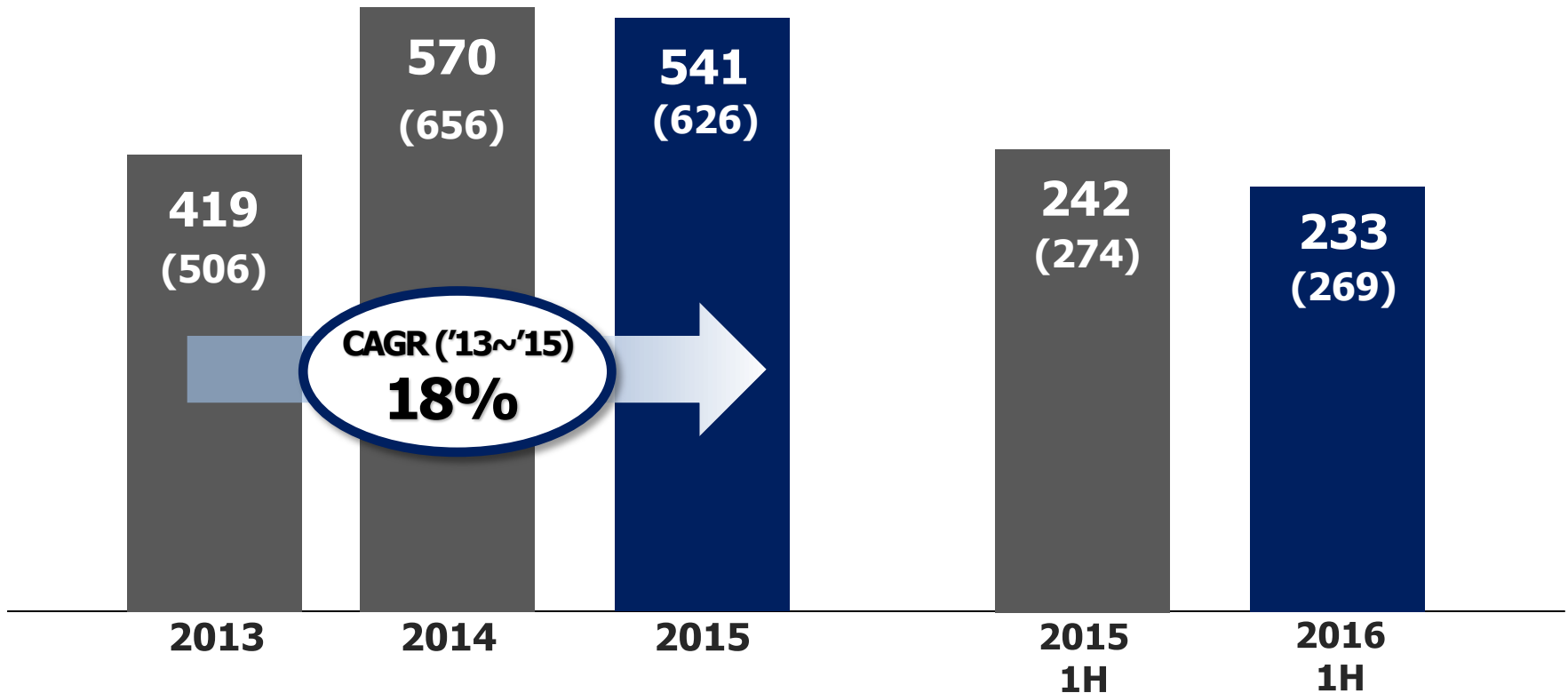


- Reinforcing each brand



# III . Overseas Business

## Achieving high growth rate with '13~'15 CAGR of 18.0%

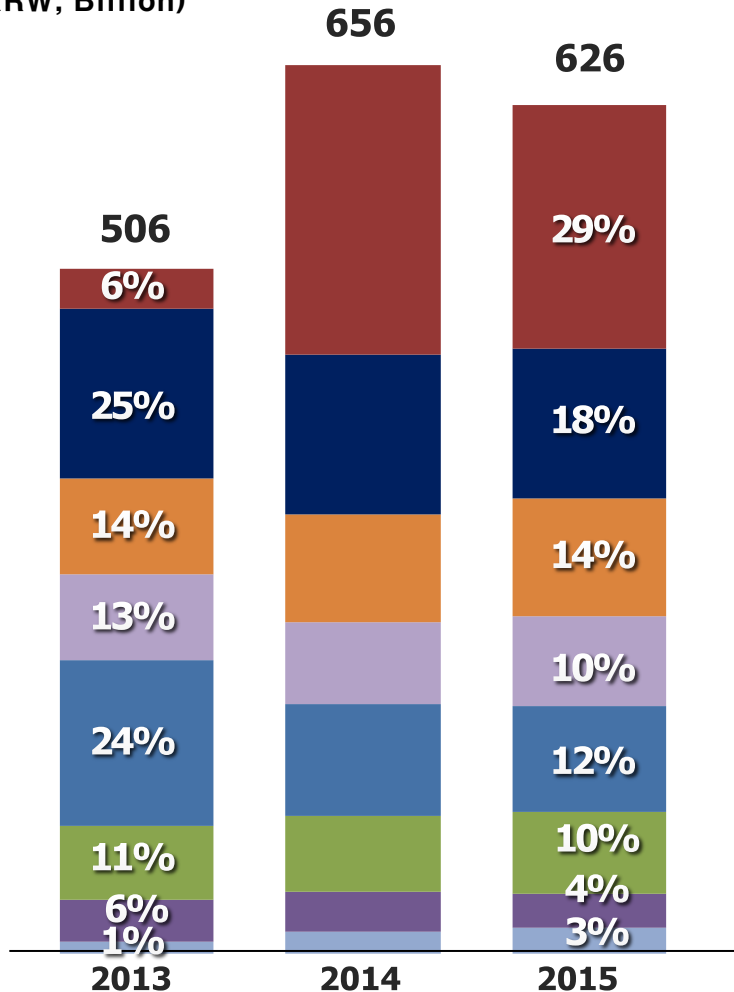


(KRW, Billion, %)

※ ( ) : The sum of overseas subsidiaries' sales including equity method subsidiaries ; Russia and Vietnam  
(Calculated with annual average exchange rates)

## Expanded through M&A and green field investment

(KRW, Billion)



	NATION	INVESTMENT	SALES('15)	CAGR ('13~'15)
	Kazakhstan	M&A (2013)	180	(13.12月)
	Belgium	M&A (2008)	110	-
	Pakistan	M&A (2011)	87	11%
	India	M&A (2004)	66	1%
	China	Green Field (2008)	79	17%
	Vietnam	M&A (2008)	60	11%
	Russia	Green Field (2007)	25	-
	Singapore	Green Field (2011)	19	65%

※ Sales/CAGR → Based on the sum of overseas subsidiaries' and equity method subsidiaries sales (Calculated with annual average exchange rates)

# IV. Appendix



## Income Statement

(KRW, Billion)	FY2014	FY2015	1H	
			2015	2016
<b>Net Sales</b>	2,225	2,258	1,108	1,081
Growth rate (%)	12.6%	1.5%		-2.5%
<b>COGS</b>	1,445	1,431	705	687
COGS (%)	64.9%	63.4%	63.6%	63.6%
<b>Gross Profit</b>	780	827	404	394
GP Margin (%)	35.1%	36.6%	36.4%	36.4%
<b>SG&amp;A</b>	665	682	339	337
SG&A (%)	29.9%	30.2%	30.6%	31.2%
<b>Operating Profit</b>	115	145	64	57
OP Margin (%)	5.2%	6.4%	5.8%	5.3%
<b>Recurring Profit</b>	37	113	79	50
RP Margin (%)	1.7%	5.0%	7.1%	4.7%
<b>Net Income</b>	2	79	60	37
Net Margin (%)	0.1%	3.5%	5.4%	3.5%



## Balance Sheet

(KRW, Billion)	FY2014	FY2015	1H	
			2015	2016
<b>Current Assets</b>	690	945	742	953
Cash/Cash equivalents	111	377	157	363
Receivables	289	302	307	307
Inventories	252	212	239	228
<b>Non-liquid Assets</b>	3,308	3,381	3,582	3,168
Investment & Others	1,921	1,978	2,165	1,778
Tangible Assets	1,388	1,402	1,417	1,390
<b>Total Assets</b>	3,998	4,326	4,324	4,121
Payables	227	235	244	246
Other Liabilities	537	739	578	412
<b>Total Liabilities</b>	1,378	1,623	1,503	1,572
Paid-in Capital	7	7	7	7
Capital Surplus	13	33	13	33
Retained Earnings	1,653	1,724	1,705	1,741
Capital adjustment & Accumulated Other Comprehensive Income	947	939	1,096	767
<b>Total Shareholder's Equity</b>	2,620	2,703	2,821	2,549
D/E Ratio(%)	52.6%	60.1%	53.3%	61.7%



## Income Statement

(KRW, Billion)	FY2014	FY2015	1H	
			2015	2016
<b>Net Sales</b>	1,705	1,775	893	872
Growth rate (%)	-13.8%	4.1%		-2.3%
<b>COGS</b>	1,053	1,081	542	533
COGS (%)	61.8%	60.9%	60.7%	61.1%
<b>Gross Profit</b>	651	694	351	340
GP Margin (%)	38.2%	39.1%	39.3%	38.9%
<b>SG&amp;A</b>	545	575	290	291
SG&A (%)	32.0%	32.4%	32.5%	33.4%
<b>Operating Profit</b>	106	119	61	48
OP Margin (%)	6.2%	6.7%	6.8%	5.5%
<b>Recurring Profit</b>	48	60	65	50
RP Margin (%)	2.8%	3.4%	7.2%	5.7%
<b>Net Income</b>	28	37	52	40
Net Margin (%)	1.6%	2.1%	5.8%	4.6%



## Balance Sheet

(KRW, Billion)	FY2014	FY2015	1H	
			2015	2016
<b>Current Assets</b>	473	735	541	750
Cash/Cash equivalents	43	293	90	284
Receivables	246	258	279	281
Inventories	165	152	150	151
<b>Non-liquid Assets</b>	3,430	3,494	3,682	3,305
Investment & Others	2,276	2,345	2,527	2,162
Tangible Assets	1,155	1,149	1,154	1,144
<b>Total Assets</b>	3,904	4,229	4,223	4,056
Payables	184	192	211	210
Other Liabilities	500	659	504	659
<b>Total Liabilities</b>	1,228	1,432	1,334	1,396
Paid-in Capital	7	7	7	7
Capital Surplus	13	33	13	33
Retained Earnings	1,711	1,744	1,754	1,764
Capital adjustment & Accumulated Other Comprehensive Income	945	1,014	1,114	856
<b>Total Shareholder's Equity</b>	2,676	2,797	2,889	2,660
D/E Ratio(%)	45.9%	51.2%	46.2%	52.5%

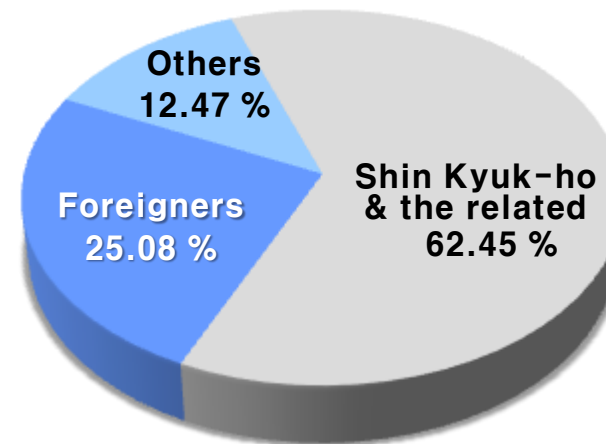
\* Parent base results under K-IFRS standard



## Principal Shareholder Status

Shareholder	Ownership (%)
Lotte Aluminium	15.29
Lotte CO.,LTD	9.89
Lotte Scholarship Foundation	8.69
Shin, Dong Bin	8.78
Shin, Kyuk Ho	6.83

※ As of June 30, 2016



※ Foreigners : Excluding Lotte CO.,LTD



## Dividend / Payout Ratio

	2011	2012	2013	2014	2015
Share Price (₩)	1,707,000	1,630,000	1,912,000	1,780,000	2,279,000
Cash Dividend (₩million)	5,630	5,630	5,630	7,318	16,019
Dividend Rate (DPS/face value)	80.0%	80.0%	80.0%	104.0%	225.4%
Dividend Per Share	4,000	4,000	4,000	5,200	11,270
Dividend Yield (DPS/Share Price)	0.2%	0.2%	0.2%	0.3%	0.5%
Payout Ratio (Dividend/Net Profit)	5.6%	6.3%	10.2%	439.0%	20.24%

※ Consolidated base(as of December 31, 2015)